

**Housing and Communities Overview and Scrutiny Panel – 18
March 2026**

**Corporate Plan: Key Performance Data for Quarter 3
2025-2026**

Purpose	For Review
Classification	Public
Executive Summary	<p>This report presents the Key Performance Indicators (KPIs) for Quarter 3 (October to December 2025).</p> <p>Measure IDs 1 through 15 only are for Housing and Communities review.</p>
Recommendation(s)	<p>That the Housing and Communities Overview and Scrutiny Panel:</p> <ol style="list-style-type: none"> 1. consider and review the Q3 2025-2026 dashboard; and 2. Comments be passed for onward consideration by Cabinet.
Reasons for recommendation(s)	<p>The Key Performance Indicators (KPIs) are a core component of our Corporate Plan 2024–2028. The processes for reporting progress and ensuring accountability against the commitments outlined in the plan are detailed in our Performance Management Framework.</p>
Ward(s)	All
Portfolio Holder(s)	Councillor Jill Cleary, Leader
Strategic Director(s)	Alan Bethune, Strategic Director Corporate Resources S151
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Introduction and background

1. The Corporate Plan Key Performance Indicators (KPIs) dashboard is presented for review. The latest dashboard presents data for Q3 covering October 2025 to the end of December 2025, where available.
2. Following EMT approval, the dashboard is now being passed through to panels with associated covering reports. These reports will focus attention to the measures aligned to each panel. Additional feedback from panels will be incorporated into the Cabinet covering report before it is formally presented.
3. The following should be read in conjunction with the Q3 dashboard referenced in appendix 1.

Layout of the dashboard

4. The layout is unchanged from last quarter, key metadata is provided below as a reminder:
 - Target – shows the desired value
 - Desired direction of travel – indicates whether good performance is typified by an increasing or decreasing value
 - Return format – shows the unit of the value being reported
 - Frequency – shows how often the KPI is to be reported
 - RAG status is as per our Performance Management Framework
 - Green, on target or above target
 - Amber, up to 10% below target
 - Red, over 10% below target

Quarter 3 2025/2026

5. Data is presented for 24 of the KPIs.
6. 8 KPIs marked for consideration at Housing and Communities Overview and Scrutiny panel.
7. Data is awaited for one Housing and Communities KPI:
 - a. KPI 008 Number of education and awareness sessions in relation to serious crime.

Highlights

ID	Observation
Housing and Communities	
1	The number of homelessness duty cases successfully prevented has shown a substantial improvement in performance. This again represents the highest level recorded, despite ongoing challenges posed by the reduction in available properties within the Private Sector
2	In the previous quarter, the narrative for Emergency Accommodation (EA) noted that improvements in homelessness prevention would take time to filter through to EA demand. This is now starting to take effect, with a marked reduction in EA usage—bringing the measure to just one point above target, this measure being red in the previous two quarters
3	<p>Number of families with children under 16 in external emergency shared accommodation over 6 weeks.</p> <p>This KPI has been green over four quarters with only one household in shared EA over 6 weeks.</p>
4	Number of Appletree Careline customers. Performance has been consistent and just above the target. This measure has been green over the last three quarters
7	Investment in and rollout of public space CCTV system. – A further £15k has been invested over the last quarter to enhance CCTV coverage across the district.
8	Education and awareness sessions – We are awaiting figures from partners from the criminal justice system who deliver 1-2-1 and group sessions.
9	PSPOs – Seasonal variations combined with staffing challenges within partner agencies, have led to a reduction in the number of PSPOs issued.
10	Number of cultural events and activities supported by New Forest District Council. – This measure has been green over four quarters and events have been targeted to underserved communities in the district.

15	Our five safety and compliance management measures performed very well, covering gas, fire, asbestos, water and lift safety.
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Overview and Scrutiny panel comments

8. The quarter 3 dashboard will be presented to all three panels:
 - 12/03/2026 – Place and Sustainability Overview and Scrutiny panel
 - 18/03/2026 – Housing and Communities Overview and Scrutiny panel
 - 19/03/2026 – Resources and Transformation Overview and Scrutiny panel
9. The dashboard will then be presented to Cabinet on the 01/04/2026 for final approval. Any comments arising from panels will be added to the covering report as the dashboard makes its way through the reporting cycle.

Corporate plan priorities

10. The dashboard presents the KPIs ordered by our new corporate plan priorities.

Options appraisal

11. The KPI list 2024-2028 has been developed following extensive work and consideration of alternative KPIs and targets. This work was completed in conjunction with the development of the Corporate Plan 2024-2028.

Consultation undertaken

12. The performance team have worked closely with data owners, responsible service managers and Strategic Directors to form the KPI list 2024 / 28. We have sought to identify KPIs which align with corporate plan objectives. Consideration was given to setting a baseline and reviewing benchmarking data (where applicable) for the setting of SMART targets.

Financial and resource implications

13. There are no financial or resource implications arising from this report.

Legal implications

14. There are no legal implications arising from this report.

Risk assessment

15. There are no new risks arising from this report. The nature of KPI reporting means performance is scrutinised at a service level as data becomes available and any associated risks and mitigation are put in place and reported in the KPI narrative as appropriate.

Environmental / Climate and nature implications

16. There are no environmental / climate and nature implications arising from this report.

Equalities implications

17. There are no equalities implications arising from this report.

Crime and disorder implications

18. There are no crime and disorder implications arising from this report.

Data protection / Information governance / ICT implications

19. There are no data protection / information governance / ICT implications arising from this report.

New Forest National Park implications

20. Visibility of our measures promotes good outcomes across the land within the National Park area. Measures within our direct control furthers the interests of the National Park/National Landscape. These include making appropriate planning decisions, dwelling supply, reducing homelessness, managing interventions where there are breaches of the Public Spaces Protection Orders, promoting recycling, garden waste removal, provision of water-filling stations and taking action on fly-tipping incidents.

Conclusion

21. Review of our key performance indicators ultimately provides a sense check of progress against our corporate plan commitments. Passing the dashboard through the levels of governance outlined in our Performance Management Framework promotes accountability.

Appendices:

Appendix 1 - Q3 Corporate
Performance Dashboard 202526.pdf

Background Papers:

None