APPENDIX 1

Our	How we	Behaviours we aim for	Examples of what good	Examples of what we
values	work		looks like	don't expect to see
Learning	Positive	Engages positively in team meetings and other organisational and learning activities.	 Responds positively to reasonable requests. 	Spreads negativity.Overloads others with
		Proactively shares own learning, experience	Shares learning from a course	information or learning.
		and best practice with others.	with wider team.	 Doesn't apply learning to
		Looks for opportunities and creates time to	Uses initiative to research	real work situations.
		reflect and learn, develop skills and	best practice and brings ideas.Identifies own skills and	
		knowledge, and keep up to date.	knowledge gaps, and finds	
		Influences peers in a positive way.	solutions to address them.	
	Open and honest	Raises concerns.	Tells a colleague or manager	Hides information or
		Tells the truth.	when something doesn't feel	mistakes.
		Knows own strengths and weaknesses and	right. • Owns up to a mistake as soon	Ignores issues/concerns.Blames others.
		asks for support or help when needed.	as realised.	Communicates unclear/
		Acknowledges and learns from mistakes.	Gives a customer a clear	unrealistic expectations.
		Gives constructive feedback to others.		Does not meet agreed
Empathy	Adaptable	Sets realistic expectations for self and others.	and takes action accordingly.	timelines.
		Is flexible and shifts priorities to meet the needs of the service.	Uses 1:1s or appraisals to reflect on how work could be	Ignores feedback.Makes no effort to adapt
		Communicates in a way that helps others	done differently. • Identifies a problem and talks	communication style to others needs.
		understand.		
		Recognises own and others emotional	to others about possible	Consistently presents
		responses to situations and adapts as needed.	solutions before taking it to a manager.	problems without solutions.
		Creates change and supports others through	Tries doing something	octuno no
		change.	differently.	
		Takes well considered risks & opportunities.	Steps out of comfort zone.	
		Acts upon feedback from others.		
		Looks for solutions to problems.		
Ambition	Work together	Works effectively with others inside and outside the organisation.	 Finds out what other's objectives are on a joint 	 Ignores key stakeholders.
		Makes connections and proactively seeks	project and helps meet them together. Involves colleagues or customers in opportunities to shape services.	 Avoids uncomfortable conversations. Presents other people's
		opportunities for joint working outside of team.		
		Shares information with others to help them		
		do their job.		ideas as own. • Doesn't work co-
		Helps others to resolve conflict & build trust.	Supports and encourages	operatively with others.
		Understands other's experiences are different.	colleagues to discuss challenges.	
		Uses words of encouragement.		
Fairness	Take pride	Celebrates own and others success.	Follows up with a customer to	Speaks about the
		Communicates the importance and purpose	 ensure they are kept informed. Makes an effort to say thank you. Tells others when someone has gone above and beyond. 	organisation in a negative way. • Does the bare minimum required. • Doesn't complete agreed actions or communicate changed outcome.
		of own work.		
		Takes responsibility for own actions.		
		Consistently strives for high standard of work.		
		Challenges existing ways of working.		
		Role models our values and behaviours.		
		Is an advocate for NFDC and own profession.		
	Respectful	Acts with kindness first.	Stands up for a colleague who is subjected to unkindness.	Treats people unfairly. Makes others feel unable
		Seeks to understand the impact of actions and behaviours on others.	is subjected to unkindness. • Ensures everyone in a meeting	Makes others feel unable to contribute.Doesn't speak up about
		Listens to others to understand different	can contribute.	
		viewpoints.	 Actively seeks and listens to professional expertise from offer other teams. ina offer See 	inappropriate or
		Anticipates & recognises the needs of others.		offensive comments. • Sends rude or critical e-
		Challenges inappropriate, offensive or		mails.
		discriminative behaviour.		
		Shows respect to all colleagues and		
		communities no matter who they are.		