Appendix 1

| HOUSING REVENUE ACCOUNT BUDGET                        |                  |                  |                    |      |
|---|------------------|------------------|--------------------|------|
|   | 2024/25<br>£'000 | 2025/26<br>£'000 | Variation<br>£'000 | Para |
| INCOME  |                  |                  |                    |      |
| Dwelling Rents  | -33,396          | -34,230          | -834               | 17   |
| Non Dwelling Rents                                    | -775             | -735             | 40                 | 18   |
| Service Charges                                       | -1,169           | -1,142           | 27                 | 19   |
| Contributions towards Expenditure                     | -60              | -277             | -217               | 20   |
| Interest Receivable                                   | -441             | -418             | 23                 | 21   |
| Sales Administration Recharge                         | -33              | -33              | 0                  | 21   |
| Shared Amenities Contribution                         | -313             | -361             | -48                | 21   |
| TOTAL INCOME  | -36,187          | -37,196          | -1,009             |      |
|   |                  |                  |                    |      |
| EXPENDITURE   |                  |                  |                    |      |
| Repairs & Maintenance                                 |                  |                  |                    |      |
| Cyclical Maintenance                                  | 1,886            | 2,234            | 348                | 23   |
| Reactive Maintenance - General                        | 3,400            | 3,520            | 120                | 23   |
| Reactive Maintenance - Voids                          | 1,521            | 1,886            | 365                | 23   |
| General Management                                    | 7,765            | 8,288            | 523                | 24   |
| Grounds Maintenance and Trees                         | 935              | 1,087            | 152                | 25   |
| Housing Schemes and Temporary Accommodation           | 1,151            | 1,199            | 48                 | 26   |
| Provision for Bad Debt                                | 150              | 150              | 0                  |      |
| Capital Financing Costs - Interest/Debt Management    | 5,137            | 5,608            | 471                | 27   |
|   |                  |                  |                    |      |
| TOTAL EXPENDITURE                                     | 21,945           | 23,972           | 2,027              |      |
| HRA OPERATING SURPLUS(-)                              | -14,242          | -13,224          | 1,018              |      |
| Contribution to Capital - Supporting Housing Strategy | 9,700            | 10,200           | 500                | 28   |
| Capital Financing Costs - Principal                   | 4,542            | 3,174            | -1,368             | 29   |
|   |                  |                  |                    |      |
| HRA Total Annual Surplus(-) / Deficit                 | 0                | 150              | 150                |      |
| Use of Reserves for Major Projects                    | 0                | -150             | -150               |      |
|   |                  |                  |                    |      |
| HRA TOTAL ANNUAL SURPLUS(-) / DEFICIT                 | 0                | 0                | 0                  |      |

## **2025/26 - 2027/28 MAINTENANCE BUDGETS**

| CYCLICAL MAINTENANCE                                 | 2025/26   | 2026/27   | 2027/28   |
|--|-----------|-----------|-----------|
| External Cleaning and Decoration                     | 637,000   |           |           |
| Appliance servicing (including gas, oil, solid fuel) | 1,097,840 |           |           |
| Lift Servicing                                       | 100,000   |           |           |
| Fire Alarm Servicing                                 | 76,000    |           |           |
| Portable Appliance Testing                           | 4,300     |           |           |
| Fire Risk Assessments                                | 28,000    |           |           |
| Air Source Heat Pump Servicing                       | 15,000    |           |           |
| CCTV, Laundry & Door Entry Servicing                 | 62,000    |           |           |
| Legionella Testing                                   | 32,780    |           |           |
| Automatic Door Servicing                             | 29,648    |           |           |
| Window Cleaning                                      | 18,900    |           |           |
| Alarms & Telecommunications                          | 50,000    |           |           |
| Emergency Lighting                                   | 83,000    |           |           |
| TOTAL CYCLICAL MAINTENANCE BUDGET                    | 2,234,468 | 2,301,500 | 2,370,550 |

| PLANNED MAINTENANCE & IMPROVEMENTS             | 2025/26    | 2026/27    | 2027/28    |
|--|------------|------------|------------|
| Heating Replacement Gas                        | 2,267,880  |            |            |
| Electrical Rewiring                            | 884,220    |            |            |
| Sheltered Schemes Minor Works                  | 221,080    |            |            |
| Low Maintenance Eaves                          | 250,000    |            |            |
| External Door Replacements                     | 1,038,000  |            |            |
| Pitched Roofing                                | 685,000    |            |            |
| Repointing                                     | 10,500     |            |            |
| Window Replacements                            | 1,750,000  |            |            |
| Kitchen Refurbishments                         | 1,000,000  |            |            |
| Drainage                                       | 100,000    |            |            |
| Structural Works                               | 300,000    |            |            |
| Asbestos surveys and removal                   | 100,000    |            |            |
| Garages  | 200,000    |            |            |
| Bathroom Refurbishments                        | 450,000    |            |            |
| Insurance Work                                 | 10,000     |            |            |
| Water Main Renewals                            | 35,000     |            |            |
| Miscellaneous                                  | 1,798,320  |            |            |
| TOTAL PLANNED MIANTNENACE & IMPROVEMENT BUDGET | 11,100,000 | 11,433,000 | 11,775,990 |

| ESTATE IMPROVEMENTS                   | 2025/26 | 2026/27 | 2027/28 |
|---------------------------------------|---------|---------|---------|
| Provision of estates works and paving | 200,000 |         |         |
| TOTAL ESTATE IMPROVEMENTS BUDGET      | 200,000 | 200,000 | 200,000 |

| TOTAL FORECAST MAINTENANCE EXPENDITURE | 2025/26    | 2026/27    | 2027/28    |
|--|------------|------------|------------|
|  |            |            |            |
| TOTAL EXPENDITURE                      | 13,534,468 | 13,934,500 | 14,346,540 |

Appendix 3

|     | $\overline{}$ |   | _ | ΥП |   |     | _ | _ |   | _ | <b>T</b> | $\overline{}$ |   | _ |    |    |     |     | •         | _   | 1  |   | _ |           | Υ.   |   |   |   |   |     | $\overline{}$ | ш  | чπ. | _ | ·    |     | 77       | _ | <b>1</b> |   |    |      |   |          |            |     |      | _ |
|-----|---------------|---|---|----|---|-----|---|---|---|---|----------|---------------|---|---|----|----|-----|-----|-----------|-----|----|---|---|-----------|------|---|---|---|---|-----|---------------|----|-----|---|------|-----|----------|---|----------|---|----|------|---|----------|------------|-----|------|---|
| - 1 | 7/8           | _ |   | ΥП |   |     | 1 |   |   |   | лν       | //            | - | - |    |    |     |     | -         | W 4 |    |   |   | м         | ALC: |   | _ |   |   |     | ~             | ш. | 7 . | _ | יוני | _   | 74       | _ | м        |   | _  |      | - |          | <b>.</b> 1 |     | IA I |   |
| - 1 | '/            |   |   | ИΠ | w | ПV. |   |   | _ |   | 41       | '/            |   |   | W. | 72 | A F | ` L | <b>57</b> | 7.  | 41 | _ |   | <b>=1</b> | N.   | _ |   | W | , | u I |               | ш  | ν.  | • | ΔТ   | _ \ | <b>'</b> |   | V.I      | u | ш, | <br> | 7 | <b>-</b> |            | v I | II.  | Т |

|  | Budget<br>2025/26<br>£'000 | Forecast<br>2026/27<br>£'000 | Forecast<br>2027/28<br>£'000 |
|--|----------------------------|------------------------------|------------------------------|
| INCOME   |                            |                              |                              |
| Dwelling Rents   | -34,230                    | -35,688                      | -37,042                      |
| Non Dwelling Rents   | -735                       | -757                         | -780                         |
| Service Charges  | -1,142                     | -1,176                       | -1,212                       |
| Contributions towards Expenditure                                | -277                       | -277                         | -277                         |
| Interest Receivable  | -418                       | -350                         | -289                         |
| Sales Administration Recharge                                    | -33                        | -33                          | -33                          |
| Shared Amenities Contribution                                    | -361                       | -372                         | -383                         |
| TOTAL INCOME   | -37,196                    | -38,653                      | -40,015                      |
| EXPENDITURE  |                            |                              |                              |
| Repairs & Maintenance  |                            |                              |                              |
| Cyclical Maintenance   | 2,234                      | 2,301                        | 2,370                        |
| Reactive Maintenance - General                                   | 3,520                      | 3,626                        | 3,734                        |
| Reactive Maintenance - Voids                                     | 1,886                      | 1,943                        | 2,001                        |
| General Management   | 8,288                      | 8,537                        | 8,793                        |
| Grounds Maintenance and Trees                                    | 1,087                      | 1,120                        | 1,153                        |
| Housing Schemes and Temporary Accommodation                      | 1,199                      | 1,235                        | 1,272                        |
| Provision for Bad Debt   | 150                        | 150                          | 150                          |
| Capital Financing Costs - Interest/Debt Management               | 5,608                      | 6,060                        | 6,504                        |
| TOTAL EXPENDITURE  | 23,972                     | 24,971                       | 25,977                       |
| HRA OPERATING SURPLUS(-)   | -13,224                    | -13,682                      | -14,038                      |
| Contribution to Capital - supporting Housing Strategy            | 10,200                     | 10,500                       | 10,800                       |
| * Capital Financing Costs - Principal                            | 3,174                      | 5,099                        | 5,357                        |
| HRA Total Annual Surplus(-) / Deficit                            | 150                        | 1,917                        | 2,119                        |
| Use of Reserves for Major Projects                               | -150                       | 0                            | 0                            |
| HRA TOTAL ANNUAL SURPLUS(-) / DEFICIT                            | 0                          | 1,917                        | 2,119                        |
| OPTIONS IDENTIFIED TO CLOSE THE DEFICIT                          |                            |                              |                              |
|  |                            |                              |                              |
| General Process Efficiency and Channel Shift * Loan Re-financing |                            | 200k-500k<br>upto £4.1m      | 200k-500k<br>upto £4.1m      |

| CAPITAL PROJECTS REQUIREMENTS WITH FINANCING |         |            |                  |                 |                        |                                |            |              |            |  |  |  |  |  |  |  |
|--|---------|------------|------------------|-----------------|------------------------|--------------------------------|------------|--------------|------------|--|--|--|--|--|--|--|
| PUBLIC SECTOR HOUSING CAPITAL PROGRAMME      |         | PRO.       | JECT REQUIREMENT | rs £            |                        | 2025/26 PROJECT FINANCING £    |            |              |            |  |  |  |  |  |  |  |
|  | 2025/26 | 2026/27    | 2027/28          | Grants & Conts. | Cap Receipts /<br>DC's | Internal/External<br>Borrowing | HRA        | HRA Reserves |            |  |  |  |  |  |  |  |
| Fire Risk Assessment Works                   | HRA     | 1,500,000  | 0                |                 |                        |                                | 1,100,000  | 400,000      |            |  |  |  |  |  |  |  |
| HRA - Major Repairs                          | HRA     | 11,100,000 | 11,890,000       | 12,180,000      |                        |                                | 1,500,000  | 9,600,000    |            |  |  |  |  |  |  |  |
| Decarbonisation Works                        | HRA     | 1,870,000  | 1,920,000        | 1,970,000       | 926,000                |                                | 944,000    |              |            |  |  |  |  |  |  |  |
| Estate Improvements                          | HRA     | 200,000    | 200,000          | 200,000         |                        |                                |            | 200,000      |            |  |  |  |  |  |  |  |
| Council Dwellings - Strategy Delivery        | HRA     | 15,200,000 | 15,200,000       | 15,200,000      | 1,879,000              | 4,000,000                      | 9,321,000  |              |            |  |  |  |  |  |  |  |
| Disabled Facilities Grants                   | HRA     | 950,000    | 950,000          | 950,000         |                        |                                |            |              | 950,000    |  |  |  |  |  |  |  |
|  |         | 30,820,000 | 30,160,000       | 30,500,000      | 2,805,000              | 4,000,000                      | 12,865,000 | 10,200,000   | 950,000    |  |  |  |  |  |  |  |
|  |         |            |                  |                 |                        |                                |            |              | 30,820,000 |  |  |  |  |  |  |  |