

**NEW FOREST DISTRICT COUNCIL
CABINET FORWARD PLAN**

This Forward Plan lists matters on which decisions are likely to be considered by, or on behalf of the Council's Cabinet for a 12 month period. The Forward Plan also lists major decisions which fall within the definition of a "key decision" as outlined below:-

A key decision is one that is likely either:-

- a) to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or
- b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Council's area.

For the purposes of (a) above, "significant" is defined by the Council as being a financial decision which requires a Cabinet decision in accordance with the Council's Financial Regulations.

The Cabinet consists of six Councillors and they are responsible for the following Portfolios:-

Councillor Jill Cleary – Leader of the Council
Councillor Steve Davies – Deputy Leader and Housing and Homelessness
Councillor Geoffrey Blunden – Environment and Sustainability
Councillor Jeremy Heron – Finance and Corporate
Councillor Dan Poole – Community, Safety and Wellbeing
Councillor Derek Tipp – Planning and Economy

Representations:

Anyone wishing to make representations about any matter included in this Forward Plan should contact the relevant report author seven working days before the first date shown for its consideration by the Cabinet.

Copies of Reports:

Anyone wishing to view or obtain a copy of any public report on any of the matters included in this Forward Plan should access [the Council's website](#).

Copies of reports and any relevant background documents can also be obtained by contacting the relevant report author named in this document. A reasonable charge may be made for hard copies of documents.

CABINET FORWARD PLAN - 1 AUGUST 2025 TO 31 JULY 2026

Report Title	Proposed Decisions	Type of Decision	When is the decision being made?	Who are the key people/groups to be consulted before the decision is made and how will the consultation take place?		Report Author and Contact Details	Is the report likely to be considered in private?
				Inside the Council	Outside the Council		
Update on Local Plan Review and Revised Local Development Scheme	To consider the update on the Local Plan and to seek approval of a revised Local Development Scheme	Key Decision	Cabinet - 6 Aug 2025	Executive Management Team, Relevant Portfolio Holder, Member Working Group	N/A	Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk, James Smith, Planning Policy Team Leader james.smith@nfdc.gov.uk	Open
Proposed Housing Landlord Strategy (2025-2030)	To approve the proposed draft Housing Landlord Strategy (2025-2030) for public consultation.	Non-Key Decision	Cabinet - 6 Aug 2025	Executive Management Team, relevant Portfolio Holder and Housing and Communities Overview and Scrutiny Panel	Informal consultation carried out with staff, partners and TIG to inform the draft Strategy.	Paul Thomas, Assistant Director - Housing & Communities paul.thomas@nfdc.gov.uk	Open
Housing Annual Compliance Report	To note the housing annual compliance report.	Non-Key Decision	Cabinet - 6 Aug 2025	Executive Management Team, relevant Portfolio Holder, Housing and Communities Overview and Scrutiny Panel	None	Sophie Tuffin, Service Manager - Housing Maintenance Programmes and Servicing sophie.tuffin@nfdc.gov.uk	Open
Tenant Satisfaction Measures 2024/25	To note the Tenant Satisfaction Measures for 2024/25.	Non-Key Decision	Cabinet - 6 Aug 2025	Executive Management Team, relevant Portfolio Holder and Housing and	None	Paul Thomas, Assistant Director - Housing & Communities paul.thomas@nfdc.gov.uk	Open

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				Communities Overview and Scrutiny Panel			
Revised Transformation Strategy	To consider a revised Transformation Strategy.	Non-Key Decision	Cabinet - 6 Aug 2025 Council - 15 Sep 2025	Executive Management Team, relevant Portfolio Holders and Resources and Transformation Overview and Scrutiny Panel	None	Rebecca Drummond, Assistant Director Transformation rebecca.drummond@nfdc.gov.uk	Open
Principal Risk Register Review	To consider and adopt the Principal Risk Register	Non-Key Decision	Cabinet - 6 Aug 2025 Council - 15 Sep 2025	Executive Management Team, Relevant Portfolio Holder, Audit Committee	None	Josie West, Strategic Procurement Manager josie.west@nfdc.gov.uk, Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Financial Monitoring Report (based on performance April - June 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account	Key Decision	Cabinet - 3 Sep 2025	Executive Management Team and portfolio holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Final LGR proposals for Hampshire and the Solent	To consider a report detailing the final local government reorganisation proposal for submission to the	Key Decision	Council - 25 Sep 2025 Cabinet - 26 Sep 2025	Executive Management Team, Relevant Portfolio Holders and Resources and	None	Kate Ryan, Chief Executive kate.ryan@nfdc.gov.uk	Open

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	Government.			Transformation Overview and Scrutiny Panel			
Corporate Plan: Key Performance Data for quarter 1 2025-2026	To consider the performance data against KPIs identified in the Corporate Plan for Quarter 1 (2025/26).	Non-Key Decision	Cabinet - 1 Oct 2025	Executive Management Team, all Portfolio Holders and Overview and Scrutiny Panels	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open
Corporate Peer Challenge Progress Update	To receive an update on the progress against the CPC recommendations.	Non-Key Decision	Cabinet - 1 Oct 2025	Executive Management Team, Resources and Transformation Overview and Scrutiny Panel and relevant Portfolio Holder	None	Rebecca Drummond, Assistant Director Transformation rebecca.drummond@nfdc.gov.uk	Open
Climate Change and Nature Emergency Annual Report	To consider the Climate Change and Nature Emergency Annual report	Key Decision	Cabinet - 1 Oct 2025	Climate and Nature Steering Group, Climate and Nature Member Task and Finish Group, relevant Portfolio Holder and Executive Management Team	New Forest National Park	Roxanne King, Service Manager - Public Realm and Sustainability roxanne.king@nfdc.gov.uk	Open
Management of new and existing	To approve the proposed principles for	Key Decision	Cabinet - 1 Oct 2025	Place and Sustainability	None	Roxanne King, Service Manager - Public Realm and Sustainability	Open

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open spaces	the ongoing management of new and existing NFDC maintained open spaces			Overview and Scrutiny Panel, relevant Portfolio Holder, Executive Management Team and Planning and Transformation departments		roxanne.king@nfdc.gov.uk	
Medium Term Financial Plan - Scene Setting	To consider the development of the Medium Term Financial Plan.	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team and relevant Portfolio Holder.	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Christchurch Bay Strategy	To approve an updated Christchurch Bay Strategy	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team, relevant Portfolio Holder, Place and Sustainability Overview and Scrutiny Panel	None	Steve Cook, Service Manager - Coastal steve.cook@nfdc.gov.uk	Open
Air Quality Strategy	To consider the Air Quality Strategy following public consultation.	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team, Housing and Communities Overview and Scrutiny Panel and relevant Portfolio Holder	A public consultation exercise was carried out on the draft Air Quality Strategy.	Rachel Higgins, Team Leader - Environmental Protection rachel.higgins@nfdc.gov.uk, Joanne McClay, Service Manager - Environment and Regulation joanne.mcclay@nfdc.gov.uk	Open

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Financial Monitoring Report (based on performance April - September 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account.	Key Decision	Cabinet - 5 Nov 2025	Executive Management Team and relevant Portfolio Holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Strategic Community Infrastructure Levy (CIL) Programme	To consider the procurement for approved Strategic CIL projects.	Key Decision	Cabinet - 5 Nov 2025	Executive Management Team Relevant Portfolio Holder Place and Sustainability Overview and Scrutiny Panel		Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk	Open
Lymington and Pennington Neighbourhood Development Plan – Examiner’s Report	To approve the modifications recommended by the Examiner and agree that the Lymington and Pennington Neighbourhood Development Plan proceed to local referendum	Non-Key Decision	Cabinet - 5 Nov 2025 Council - 15 Dec 2025	Executive Management Team, relevant Portfolio Holder	Lymington and Pennington Town Council	Andrew Herring, Planning Policy Officer andrew.herring@nfdc.gov.uk	Open
Complaints Performance and Service Improvement Report Half Yearly	To receive a half yearly update on the Council's Complaints Handling and Performance	Non-Key Decision	Cabinet - 3 Dec 2025	Executive Management Team, relevant Portfolio Holders and Resources	None	Amanda Wilson, Information Governance & Complaints Manager amanda.wilson@nfdc.gov.uk	Open

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Update				and Transformation Overview and Scrutiny Panel (Housing and Communities Overview and Scrutiny Panel members invited)			
CIL Local Infrastructure Bids	To approve the allocation of CIL funding to local infrastructure projects for payment the financial year 2026/27	Key Decision	Cabinet - 3 Dec 2025	Executive Management Team Relevant Portfolio Holder Member Task and Finish Group		Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk	Open
Medium Term Financial Plan Update	To consider an update to the Medium Term Financial Plan.	Non-Key Decision	Cabinet - 3 Dec 2025 Council - 15 Dec 2025	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Setting the Council Tax Base	To recommend to Council the approval of the Tax Base for 2026/27.	Non-Key Decision	Cabinet - 3 Dec 2025 Council - 15 Dec 2025	Executive Management Team and relevant Portfolio Holder	None	Ryan Stevens, Service Manager - Revenues, Benefits and Customer Services ryan.stevens@nfdc.gov.uk	Open
Parking Action Plan	To approve the Parking Action Plan.	Key Decision	Cabinet - 4 Feb 2026	Executive Management Team, relevant	None	Nicola Plummer, Performance and Project Manager nicola.plummer@nfdc.gov.uk	Open

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				Portfolio Holder, and Place and Sustainability Overview and Scrutiny Panel			
Financial Monitoring (based on performance April to December 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account	Key Decision	Cabinet - 4 Feb 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Corporate Plan: Key Performance Data for quarter 2 2025-2026	To consider the performance data against KPIS identified in the Corporate Plan for Quarter 2 (2025/26).	Non-Key Decision	Cabinet - 4 Feb 2026	Executive Management Team, all Portfolio Holders and Overview and Scrutiny Panels	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open
Tree Strategy	To consider the Tree Strategy	Key Decision	Cabinet - 4 Feb 2026	Place and Sustainability Overview and Scrutiny Panel, Executive Management Team, relevant Portfolio Holder	None	Roxanne King, Service Manager - Public Realm and Sustainability roxanne.king@nfdc.gov.uk	Open
Members' Allowances - Scheme to apply from 1 April 2026	To recommend to Council the annual scheme of members' allowances	Non-Key Decision	Cabinet - 4 Feb 2026 Council - 23 Feb 2026	Executive Management Team	None	Karen Wardle, Principal Democratic Services Officer karen.wardle@nfdc.gov.uk	Open

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Asset Maintenance & Replacement Programme and General Fund Capital Programme 2026/27	To consider and recommend to Council the schedule of projects for inclusion in the 2026/27 budget	Non-Key Decision	Cabinet - 4 Feb 2026 Council - 23 Feb 2026	Executive Management Team, relevant Portfolio Holder and Resources and Transformation Overview and Scrutiny Panel	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Housing Revenue Account budget and the housing sector capital expenditure programme for 2026/27	To consider the Housing Revenue Account budget and the housing sector capital expenditure programme for 2026/27	Non-Key Decision	Cabinet - 18 Feb 2026 Council - 23 Feb 2026	Executive Management Team, relevant Portfolio Holder and the Housing and Communities Overview and Scrutiny Panel	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Capital Strategy 2026/27	To consider the Capital Strategy 2026/27	Non-Key Decision	Cabinet - 18 Feb 2026 Council - 23 Feb 2026	Executive Management Team, Resources and Transformation Overview and Scrutiny Panel, relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Medium Term Financial Plan and Budget	To consider the Medium Term Financial Plan and setting of the 2026/27 budget	Non-Key Decision	Cabinet - 18 Feb 2026 Council - 23 Feb 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open

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