



**New Forest**  
DISTRICT COUNCIL

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# Council Meeting Agenda

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**26 February 2026**





# SUMMONS

To All Members of the Council

You are hereby summoned to attend a meeting of the District Council to be held in Council Chamber - Appletree Court, Beaulieu Road, Lyndhurst, SO43 7PA on Thursday, 26 February 2026 at 6.30 pm



**Kate Ryan**  
Chief Executive

Appletree Court, Lyndhurst, Hampshire. SO43 7PA  
[www.newforest.gov.uk](http://www.newforest.gov.uk)

This agenda can be viewed online (<https://democracy.newforest.gov.uk>). It can also be made available on audio tape, in Braille and large print.

Members of the public are welcome to attend this meeting. The seating capacity of our Council Chamber public gallery is limited under fire regulations to 22.

Members of the public can watch this meeting live, or the subsequent recording, on the [Council's website](#). Live-streaming and recording of meetings is not a statutory requirement and whilst every endeavour will be made to broadcast our meetings, this cannot be guaranteed. Recordings remain available to view for a minimum of 12 months.

Anyone wishing to attend the meeting should contact the name and number shown below.

Enquiries to: Karen Wardle  
Email: [democratic@nfdc.gov.uk](mailto:democratic@nfdc.gov.uk)  
Tel: 023 8028 5071

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# AGENDA

## Apologies

### 1. MINUTES (Pages 7 - 30)

To confirm the minutes of the meeting held on 15 December 2025 as a correct record.

**2. DECLARATIONS OF INTERESTS**

To note any declarations of interests made by members in connection with an agenda item. The nature of the interests must also be specified.

Members are asked to discuss any possible interests with Democratic Services prior to the meeting.

**3. CHAIRMAN'S ANNOUNCEMENTS**

**4. LEADER'S ANNOUNCEMENTS**

**5. LICENSING FEES AND CHARGES 2026/27 (Pages 31 - 40)**

**6. TREASURY MANAGEMENT STRATEGY 2026/27 (Pages 41 - 76)**

**7. INVESTMENT STRATEGY 2026/27 (Pages 77 - 88)**

**8. PAY POLICY STATEMENT 2026/27 (Pages 89 - 102)**

**9. REPORT OF CABINET - 4 FEBRUARY 2026 (Pages 103 - 160)**

**10. REPORT OF CABINET - 18 FEBRUARY 2026 (To Follow)**

Ahead of the Supplementary Council Agenda publication, which will follow, the background Cabinet reports relating to this meeting can be viewed on the Council's website at the following link:-

[Agenda for Cabinet on Wednesday, 18th February, 2026, 10.00 am Council Services](#)

**11. THE 2026/27 COUNCIL TAX (Pages 161 - 176)**

**12. QUESTIONS (To Follow)**

To ask questions under Standing Order 22. Questions received will be published ahead of the meeting. (Members are reminded that questions must be submitted to Democratic Services by no later than 12.00 noon, Monday, 23 February 2026).

**13. APPOINTMENT OF THE STRATEGIC DIRECTOR HOUSING AND COMMUNITIES - REPORT OF THE MEMBER APPOINTMENT PANEL (Pages 177 - 180)**

**14. AMENDMENT TO THE CONSTITUTION - PROCEDURE FOR REMOVING AND REPLACING THE LEADER OF THE COUNCIL (Pages 181 - 198)**

**15. MEMBERSHIP OF COMMITTEES AND PANELS**

To consider any changes to the membership of Committees or Panels that might be proposed by the political groups.

**16. ANY OTHER ITEMS WHICH THE CHAIRMAN DECIDES ARE URGENT**