

KEY ACHIEVEMENTS 2008/09 AND PROPOSED KEY TARGETS 2009/10

1. INTRODUCTION

- 1.1 Each year the council identifies its key targets for the year ahead and assesses performance against them. Key targets are identified to reflect the high impact or most important activities for the council in the coming year as well providing a focus on outcomes. They are monitored during the year and reported against the corporate plan.
- 1.2 This report seeks cabinet's input into the:
- Assessment of achievements against key targets for 2008/09
 - Proposed key annual targets for 2009/10
 - Overview of all the council's proposed key targets against the corporate plan
- 1.3 The 2009/10 draft key targets were initially identified through the portfolio plan process in November 2008. These proposals now need to be modified, with particular regard to the current economic climate, with portfolio holders, the executive management team and review panels before being presented for final agreement to Cabinet.
- 1.4 It is important that all targets coming forward are appropriate and SMART. This means they should be: Specific, Measurable, Achievable, Realistic and Time-related. Unless otherwise stated any target for 2009/10 without a specific date will aim to be completed by March 2009.

2. EXECUTIVE SUMMARY

- 2.1 Overall current performance and progress includes:

Key Target year	No. Achieved	Total No	%
2006/07	45		79%
2007/08	45	60	75%
2008/09	43 (Forecast)	53	81%
2009/10		69	

3. 2008/09 KEY TARGETS: ASSESSMENT OF PERFORMANCE

- # 3.1 **Appendix 1** sets out an assessment of performance against all the council's key targets for 2008/09.
- 3.2 The cabinet is asked to satisfy itself that this assessment is correct.**

4. 2009/10 KEY TARGETS: PROPOSALS

- # 4.1 **Appendix 2** sets out the proposed key targets for the council for 2009/10.
- 4.2 The Cabinet is asked to consider the set of proposed key targets and agree any amendments, omissions or additions.**

4.3 Consideration should also be given to the resources available to deliver these targets given the 2009/10 budget.

4.3 Cabinet is also asked to consider if the overall set of targets proposed for 2009/10 provide a reasonable balance across the existing corporate plan (Leading our Forest Communities 2008-12) and that no key issues, most pertinent to the council in the coming year, have been omitted.

5. RECOMMENDATION

5.1 That the Cabinet

- i. Notes the assessment of performance against the 2008/09 targets (**Appendix 1, pages 3-11**)
- ii. Considers whether the overall set of proposed targets for 2009/10 (**Appendix 2, pages 12-20**) provides a reasonable balance across all the key issues for the coming year, and that no key or strategic issues for the council have been omitted.
- iii. Agrees the proposed SMART targets for 2009/10, considering any amendments, omissions or additions (**Appendix 2, pages 12-20**)

For Further Information Please Contact:

Dottie Dabrowska
Performance Improvement Officer
Tel: (023) 8028 5257
Fax: (023) 8028 5366
Email: dottie.dabrowska@nfdc.gov.uk

KEY TARGETS 2008/09: PROGRESS

APPENDIX 1

POLICY AND RESOURCES

1.1 <u>Delivering Through People</u>	Forecast	Comments on progress
Complete the pay and reward review negotiations	N	Pay and reward review negotiations have commenced, but they will not be completed by the end of the year due to the need for any agreements to be signed off by the National Trade Union.
Review and implement a revised performance appraisal process	Y	The review of the performance appraisal process is well underway – it is hoped that the implementation plans will be agreed before the end of the year.
Produce an improvement plan to address the issues arising from the employee survey	Y	The improvement plan is now in place and will be reviewed at the end of the year

1.2 <u>Improving our Performance</u>	Forecast	Comments on progress
Engage with the Local Area Agreement (LAA) and Comprehensive Area Assessment (CAA) processes so that they fairly reflect, and if possible enhance, the achievement of positive outcomes for the people of the New Forest	Y	Inputted into development of LAA. Signed up to Delivery Agreement. Acted as pilot in initial CAA trial.

1.3 <u>Engaging the Public</u>	Forecast	Comments on progress
Encourage more residents to engage with the council through consultation by offering and promoting electronic means	Y	View finder is currently being implemented. All existing and new panel members invited to complete questionnaires online.
Publish a community engagement strategy for the district and, with the LSP, begin implementation of a community engagement strategy on climate change, using at least two communities as pilots	N	Specific strategy unlikely to be published. Framework being developed. Engagement on climate change taking place with several communities of interest and involved in two community led initiatives in Hyde and New Forest Transition

1.4 <u>Improving Partnership Work</u>	Forecast	Comments on progress
Deliver at least 80% of the actions contained in the community strategy that are the responsibility of NFDC	Y	Final assessment to be completed in March
Publish the sustainable community strategy for the district	Y	Final SCS published in November

FINANCE AND EFFICIENCY

<u>2.1 Managing our Finances</u>	Forecast	Comments
Develop a Medium Term Financial Plan which matches the council's corporate priorities with the ability of local taxpayers to pay.	Y	Development on-going with development of 2009/10 budget strategy through portfolio plans.
Develop arrangements to improve the delivery of our financial plans including improved revenue and capital budget monitoring.	Y	Changes already introduced to reports to portfolio holders / Cabinet meetings. Portfolio plans also form an important change to the approach to financial planning.
Develop arrangements to support our cultural values with regard to the development of risk management and the introduction of a new code of practice on corporate governance	Y	Work on-going with progress reports made to Executive Management Team and Standards Committee. Training has been provided By Zurich Municipal to Heads of Service and some members.
Develop an improvement and efficiency strategy that supports the Medium Term Financial Plan.	Y	Linked to ongoing work on Medium Term Financial Plan.

<u>2.2 Managing our Physical Assets</u>	Forecast	Comments
Develop an asset management plan and capital strategy in support of our corporate priorities.	Y	Asset Management Strategy approved by Cabinet October 2008. Detailed asset management plan to be drafted by March 2009.
Develop the council's strategy for its own property assets in response to climate change legislation.	Y	Good progress being maintained on green audit 'The way we operate our offices and other buildings', draft improvement plan now produced.

<u>2.3 Providing Easy Access for All</u>	Forecast	Comments
Adopt the council's ICT strategy 2009-13 as part of the improvement & efficiency strategy	Y	Draft ICT strategy is being re-worked in view of changing priorities. Draft to be reported to EMT March 2009.
Increase the number of services available and customers using the council's contact centre.	Y	The contact centre now handles all bookings and enquiries for the five health and leisure centres. This has doubled the capacity of the contact centre.

CRIME AND DISORDER

<u>3.1 Tackling Crime and Disorder</u>	Forecast	Comments
<p>To carry out a strategic assessment as required by the amended Crime and Disorder Act and to ensure that this strategic document is</p> <ul style="list-style-type: none"> • Agreed by the Community Safety Partnership and • Translated into deliverable actions in the form of the partnership action plan 	Y	Completed January 2009
Establish a tender process for the maintenance of the existing CCTV system by August 2008	Y	Completed and contract awarded in July 08.
Investigate the potential need and funding options to expand the CCTV system into other areas of the Forest by October 2008, following a detailed consultation and assessment exercise	Y	Assessment & consultation complete by 31.10.08. Reported to Cabinet and Council. Expansion plan being implemented.
Review the methods for monitoring anti-social behaviour.	Y	Partnership Intervention Panel has revised its working arrangements and increased its reliance on intelligence led processes.

<u>3.2 Dealing With Emergencies</u>	Forecast	Comments
Review and update the flood and oil spill contingency plans	N	Oil plan to be completed by March. Flood plan delayed until May 2009 due to new Defra guidance on multi-agency flood plans published in December 2008

EMPLOYMENT HEALTH AND WELL BEING

<u>4.1 Helping Local Businesses to Succeed</u>	Forecast	Comments
Secure the next round of LEADER funding by June 2008 and distribute funding to meet the target profiled for the first year.	Y Repeated in P&T	Leader funding secured for next four years although late changes to arrangements by SEEDA have pushed back the distribution of funding to applicants. New Local Advisory Group established and local schemes in operation
Develop at least two managed workspaces and skills training facilities that match identified needs with partners	Y Repeated in P&T	Proposal submitted and now largely relies on the outcome of the Learning and Skills Council bids which are under consideration.
Implement the outcomes of the Tourism fundamental service review (FSR)	Y	Staffing adjustments made to amalgamate Tourism and Employment services. Full year effect will be in 2009/10.

<u>4.2 Improving People's Health</u>	Forecast	Comments
Agree the development of a Health and Well Being partnership board for the district and agree an approach for the future development of a New Forest Health Strategy	Y	The board is formed and has met on a number of occasions and agreed the needs assessment and priorities for the area. Linked to the statutory County Health and Wellbeing Board.

	Forecast	Comments
Risk assess 120 sites within the district, which have been identified as potentially contaminated land, in order to prioritize for possible further site investigations.	Y	Will be completed - delivered through new Forest and Dorset Contaminated Land consortium
Finalise the draft air quality action plans for nitrogen dioxide levels in Totton and Fawley and report on progress.	Y	AQAP and progress update for Totton and Lyndhurst adopted at September Cabinet
Finalise the draft air quality action plan for sulphur dioxide levels in Fawley and report on progress.	Y	AQAP and progress update for Fawley adopted at September Cabinet

EMPLOYMENT HEALTH AND WELL BEING Cont'd

<u>4.3 Valuing and Supporting Older People</u>	Forecast	Comments
Develop and produce a district older people's action plan, to underpin county level work on an Older Person's Strategy	Y	Draft plan to be presented to the EH&WB Panel in March prior to April Cabinet
Provide an additional 'extra care scheme' for the district	N	Work continues to be carried out with Adult Services to ensure this aim is achieved in 2009/10

<u>4.4 Providing Equal Opportunities</u>	Forecast	Comments
Achieve level 4 of the Equality Standard, review and publish an amended Race Equality Scheme for 2008 - 2011 and reissue the Disability and Gender Equality Schemes	Y	Peer assessment for level 3 successful. Level 4 self-assessment completed and achieved. From 2009/10 the Equality Standard is however changing to become the Equality Framework.

ENVIRONMENT

<u>5.1 Ensuring Streets and Public Spaces are Clean</u>	Forecast	Comments
Review the operation and regulation of cemeteries throughout the district	Y	Conclusions to be reported to review panel in March
Complete a service review of street cleansing operations	Y	Findings to be reported to panel in March
Review the promotional activities for street scene and refuse collection to include vehicle signage and livery	Y	To be reported to EMT Feb/March

<u>5.2 Protecting the Environment and Promoting the Wise Use of Natural Resources</u>	Forecast	Comments
Complete the Council's Green Audit and commence implementation of the resulting improvement plans'	N	The majority of the improvement plans for the 9 themes will be completed and many actions implemented but 2/3 improvement plans are not likely to be considered by Cabinet until May 2009.

<u>5.3 Minimising and Managing Waste</u>	Forecast	Comments
Investigate and prepare a report on all opportunities that may come from the collection of commercial waste	Y	To be reported to next Refuse and Recycling Working Party in March

<u>5.4 Managing our Coastline</u>	Forecast	Comments
Conduct a scoping investigation, in partnership with other agencies, for the development of a web based national coastal process data archive for Defra.	Y	Scoping completed and external funding achieved

HOUSING

<u>6.1 Providing Affordable Housing</u>	Forecast	Comments
Work with partner registered social landlords and the planning authority to maximize affordable housing opportunities by completing 100 new affordable dwellings.	Y	136 completions achieved
<u>6.2 Improving Housing Standards in the District</u>	Forecast	Comments
Ensure agreed 2008/09 targets for increased grants/loans for private sector housing repairs are fully allocated in the year.	Y	
Develop an effective asset management strategy to ensure that housing assets are being used effectively.	Y	An asset management strategy has been developed for all Council-owned property assets and agreed by Cabinet. A separate asset management plan for the housing stock will be taken to Cabinet early in 2009.
<u>6.3 Reducing the Number of Families in Temporary or Inadequate Housing</u>	Forecast	Comments
Complete a review of the Council's hostel accommodation.	Y	A survey of all existing hostel accommodation has been completed and broad issues identified. A strategy and action plan will now be developed.
Increase the Private Sector Lease Scheme to a total of fifty dwellings to minimise homelessness and ensure that income generated exceeds expenditure.	N	For the target to be achieved requires appropriate properties to be offered to the Council by landlords. Latest forecast is to achieve 45 schemes (current total 39 Jan 09)

LEISURE

<u>7.1 Empowering Young Lives</u>	Forecast	Comments
Improve the promotion of local leisure and cultural opportunities by engaging with partner agencies in the production of a single point of reference web site, initially for young people.	N	Project initiated. Leaflet launch in April; Website to go live in July
Meet the targets set in the Children and Young People's Plan for participation in activity and levels of obesity amongst children and young people in the district	Y	A programme is being delivered, along with partners, with the aim of achieving targets for participation. Achievement of this target cannot be confirmed until the end of LPSA2 period in 2010/11

<u>7.2 Encouraging Active Communities Through Leisure and Culture</u>	Forecast	Comments
In partnership with the Primary Care Trust, bring together the health related programmes into a single statement and Agreement by August 2008.	Y	Discussions taking place. One of four key projects being undertaken by Hampshire Chief Leisure Officers Association as a shared service across Hampshire.
Meet the targets set in LPSA2 for regular participation in exercise by amongst adults in the district.	Y	Sports and Physical Activity Alliance group established. Includes PCT and also other agencies. A number of programmes in place.
Produce, along with key partners, a Recreation and Open Space Strategy to guide future investment and feed into the sites and allocations element of the Local Development Framework	N	Timescale is LDF led. Precise fit being discussed. Unlikely to be a separate document now.

PLANNING AND TRANSPORTATION

<u>8.1 Securing Sites for Employment in Town and Country</u>	Forecast	Comments
Submit the Core Strategy, including employment land policies, for examination by the end of 2008	Y	Core strategy to be submitted Feb 09 Examination will not take place June 2009
Secure the next round of LEADER funding by June 2008 and distribute funding to meet the target profiled for the first year.	Y Repeated in EH&WB	Leader funding secured for next four years although late changes to arrangements by SEEDA have pushed back the distribution of funding to applicants. New local Advisory Group on operation established and scheme operating.
With partners, develop at least two managed workspaces and skills training facilities that match identified needs	Y Repeated in EH&WB	Proposal submitted and now largely relies on the outcome of the Learning and Skills Council bids which are under consideration.

<u>8.2 Using Planning to Protect the Environment</u>	Forecast	Comments
Submit the Core Strategy, including policies to protect the environment, for examination by the end of 2008	Y	Target revised as a result of change in legislation. Work in progress to submit in Feb 2009.

<u>8.3 Improving Transport and Traffic Management</u>	Forecast	Comments
Complete the consultation exercise for on-street parking charges in Lymington	Y	
Implement the new national concessionary travel scheme and complete negotiations with travel operators	Y	
Increase the total number of electronic speed limit reminder signs (SLRs) deployments to 48	Y	

<u>8.4 Increasing Local Distinctiveness</u>	Forecast	Comments
Uphold and improve the quality of public space and the wider built environment by producing: <ul style="list-style-type: none"> – Additional guidance to assist planning development control committee in the protection of distinctive valued local character, and – A prioritised schedule of open space sites with potential for improvement, taking forward the work done in the 2007 open space consultants' study. 	N	Work now incorporated into larger framework project as agreed by Panel in Jan 09 Not completed due to staff vacancies in design team. Continuation will depend on wider budget decisions.

KEY TARGETS 2009/10: PORTFOLIO PLAN PROPOSALS

POLICY AND RESOURCES

1.1 <u>Delivering Through People</u>	Comments
PRS01 Review and publish a People Strategy	To review current strategy in line with the corporate plan and strategic priorities for 2009-2012 including target for reducing absenteeism.
PRS02 Continue to negotiate on the Pay and Reward review	To continue discussions with trade unions on the pay and reward review
PRS03 Produce a medium term workforce plan for the council as a whole	To produce a high level workforce plan which details workforce levels and skills required in both the short and medium term

1.2 <u>Improving our Performance</u>	Comments
PRS04 Achieve an improvement against the council's basket of key measures	
PRS05 Improved delivery against at least 80% of the LAA targets this council is involved in	Target may need refining as LAA work is agreed over the next few months

1.3 <u>Engaging the Public</u>	Comments
PRS06 Complete the community engagement strategy	Work taking place across Hampshire to share best practice and encourage joint working where appropriate

1.4 <u>Improving Partnership Work</u>	Comments
PRS07 Lead the delivery of a development plan for the local strategic partnership and demonstrate improvement in communications, performance management and governance arrangements	
PRS08 Deliver at least 80% of the actions contained in the sustainable community action plan, in which NFDC is the lead authority	

FINANCE AND EFFICIENCY (2009/10)

2.1 Managing our Finances	Comments
FEF01 Seek to maintain a high rate of collection of rates and continue to achieve set performance indicators during the economic downturn	Regularly monitor performance.
FEF02 Achieve at least level 3 in new Use of Resources assessment.	Best score is level 4
FEF03 Develop a council-wide Savings and Efficiency Programme	The economic downturn and lower levels of central government funding have resulted in significantly lower levels of income being available to the council
FEF04 Support local businesses and residents through the current economic downturn	To review and monitor the council's approach to payment of suppliers and encourage local procurement and promote business rate relief more widely
FEF05 Implement the benefit take up campaign and respond to the growing number of claims generated during the economic recession	To encourage take up of housing benefit and review arrangements for recovery of debts

2.2 Managing our Physical Assets	Comments
FEF06 Complete and implement review of new Property Services structure.	
FEF07 Prepare a detailed Asset Management Plan for all key assets and land holdings	
FEF08 Commence implementation of the Green Audit Improvement Plan for 'the way we operate our offices and other buildings'.	
FEF10 Develop a performance indicator set for Property Services and Estates & Valuation business units.	

2.3 Providing Easy Access for All	Comments
FEF11 Agree Council wide targets and strategy for "Right First Time" project.	First step is to determine level of avoidable contact by April 2009.
FEF12 Undertake review of future opportunities of customer contact centre and develop implementation programme	To further Contact Centre Rollout
FEF13 Undertake a Citizens Panel and Young People's Panel to develop a customer satisfaction and needs profile in relation to access to services	Customer expectations of what can be achieved will need to be managed in this exercise
FEF14 Collaborate with town and parish councils to use geographic information systems to help with local service delivery and partnership working	

CRIME AND DISORDER (2009/10)

Not included in portfolio plan

<u>3.1 Tackling Crime and Disorder</u>	Comments
CRD01 Develop local alcohol actions that will assist in the implementation and delivery of the Hampshire 10 point action plan	
CRD02 To carry out a strategic assessment as required by the amended Crime and Disorder Act to ensure that the strategic document is agreed by the partnership and is translated into deliverable actions in the form of the partnership action plan	This year we will be developing new working mechanisms with both local and county partners. The mechanisms will reflect the emerging County priorities from the CDRP Strategic Assessments. This will determine what is commissioned at a local level and what is on a county-wide remit.
CRD03 Develop and deliver a General Practitioner Pack for domestic abuse survivors	The scoping of this project by the domestic abuse forum has identified a much more extensive project than first anticipated. The community safety co-ordinator is keen to investigate a volunteer based project development provision as this may be of interest to a volunteer.
CRD04 Review and update the 'Tackling anti-social behaviour protocol.	This will be required following the ongoing review of personalised information sharing protocols
CRD05 Install, test and bring into operation new CCTV provision in New Milton and Hythe	

<u>3.2 Dealing With Emergencies</u>	Comments
CRD06 Update and revise the Flood Contingency Plan to reflect new guidance issued by the Civil Contingencies Secretariat relating to Multi-Agency Flood Plans.	

EMPLOYMENT HEALTH AND WELL BEING (2009/10)

<u>4.1 Helping Local Businesses to Succeed</u>	Comments
EHWB01 Implement managed workspaces / skills centres and smarter working projects, reflecting needs in the district, depending on external funding	Working with partners, significant work has been put into planning. Emphasis in the next year will turn to implementation.
EHWB02 First year operation of Leader matches spending profile	Programme in place
EHWB03 Identify and achieve the next stage in the development of the New Forest Business Partnership, with a re-statement of its role in partnership with the council.	There is increasing emphasis on the Partnership to play an active role and our relationship can be taken on a stage in its development
EHWB04 Support New Forest Business Partnership with the "Brand New Forest" programme.	At this time business is facing very difficult economic conditions.

<u>4.2 Improving People's Health</u>	Comments
EHWB05 Introduce further healthy walks in New Milton and Avon Valley	Developing targeted community based exercise initiatives to tackle obesity levels
EHWB06 Develop smoking prevention activities in primary and secondary schools in the waterside area	To reduce take up of smoking amongst children and young people
EHWB07 Undertake a well being workforce survey and report outcomes	

<u>4.2 Improving People's Health Cont'd</u>	Comments
EHWB08 Risk assess 120 sites within the district, which have been identified as potentially contaminated land, in order to prioritize for possible further site investigations.	
EHWB09 Produce a progress report for the Air Quality Action Plans for Nitrogen Dioxide levels in Totton and Lyndhurst.	
EHWB10 Produce a progress report for the Air Quality Action Plans for Sulphur Dioxide levels in Fawley.	
EHWB11 To explore suitability of a 'scores on doors' system at NFDC to publish food hygiene inspection results on the council's website	

<u>4.3 Valuing and Supporting Older People</u>	Comments
EHWB12 Provide 2 new extra care schemes within the New Forest	This target is dependent upon partnership working with HCC Adult Services. One scheme is in existence and discussions are ongoing for two further schemes.
EHWB13 Complete a strategic review of the sheltered housing accommodation and service	

<u>4.4 Providing Equal Opportunities</u>	Comments
EHWB14 To adopt an action plan toward achieving 'excellence' in the Equality Framework	As from 1/4/09 the Equalities Standard will become the Equalities Framework. Level 3 external accreditation means NFDC will already be 'achieving' the framework. Previous levels 4 & 5 will now lead to achieving 'excellence' within the next 2 years.

ENVIRONMENT (2009/10)

<u>5.1 Ensuring Streets and Public Spaces are Clean</u>	Comments
ENV01 Complete Phase 1 of the cemetery extension at Eling	
ENV02 Implement new methods of working to reduce the detritus levels across the district	

<u>5.2 Protecting the Environment and Promoting the Wise Use of Natural Resources</u>	Comments
ENV03 Implement improvement plans for “how we operate our offices and other buildings” and “how we operate our vehicles”.from the Council's Green Audit achieving at least 80% of the projected energy / carbon savings for the year.	
ENV04 Work with partners across Hampshire on preparing for the impact of climate change and achieve level 2 in the Hampshire wide model to show the council's level of preparedness for climate change (NI 188)	Reflects LAA target to achieve level 3 by 2010/11

<u>5.3 Minimising and Managing Waste</u>	Comments
ENV05 Review the refuse and recycling rounds to ensure that each round is optimised	
ENV06 Promote the green waste service in areas where take up is low	

<u>5.4 Managing our Coastline</u>	Comments
ENV07 Complete consultation draft of the Solent Shoreline Management Plan	

HOUSING (2009/10)

<u>6.1 Providing Affordable Housing</u>	Comments
HSG01 Complete 100 new affordable homes.	Working with Registered Social Landlords and work in progress this target is achievable
<u>6.2 Improving Housing Standards in the District</u>	Comments
HSG02 Achieve the Decent Homes Target within the council's housing stock.	The government set the Decent Homes Target for all local authorities to achieve by 2010.
HSG03 Reduce the waiting list for Disabled Facilities Grants by 100, to a maximum of 50, by March 2010.	
HSG04 Produce an agreed Asset Management Plan for the council's housing assets.	
HSG05 Undertake a private sector stock survey of homes in the district. in partnership with other Hampshire local authorities	
<u>6.3 Reducing the Number of Families in Temporary or Inadequate Housing</u>	Comments
HSG06 Complete the Hostel Review action plan	A strategic review of the council's hostels has been completed and an plan is now required to set out actions and timescales for dealing with issues identified
HSG07 Maintain the number of properties on the private sector leasing scheme at 50.	Given work in progress this target is achievable

LEISURE, CULTURE AND YOUTH MATTERS (2009/10)

<u>7.1 Empowering Young Lives</u>	Comments
LCY01 Develop the council's youth web site to ensure a direct and clear relationship to that produced by Hampshire County Council	July launch for NFDC site. HCC website to be launched December. Liaison link established.
LCY02 Meet the targets set in the Children and Young People's Plan (CYPP) where there is a particular role identified for the council.	There will be a need to refine this around the development of the new CYPP / leading on from the LAA targets. Publication of the new plan in April.

<u>7.2 Encouraging Active Communities Through Leisure and Culture</u>	Comments
LCY03 Meet the targets set for regular participation in exercise by adults in the district.	Will continue via the LAA to be a key target.
LCY04 Contribute to the production of planning guidance on facilities for play, sport and informal open space within the Local Development Framework.	This is a continuation of current work but is a key document for the future provision of these forms of leisure activity. This will apply to both NFDC as planning authority and the National Park.
LCY05 Meeting targets as part of the Children and Young People's Plan, particularly for participation in activity and levels of obesity amongst children and young people in the district.	Leisure and Culture makes a substantial impact on the lives of children and young people. There will be targets to address when the new CYPP is written, which may affect the detail of the target.
LCY06 Undertake a review at health and leisure centres to achieve significant efficiency savings	

PLANNING AND TRANSPORTATION (2009/10)

<u>8.1 Securing Sites for Employment in Town and Country</u>	Comments
PGT01 Implement managed workspaces / skills centres and smarter working projects, reflecting needs in district, depending on external funding.	Working with partners, significant work has been put into planning. The next year will turn to implementation.
<u>8.2 Using Planning to Protect the Environment</u>	Comments
PGT02 Submit the Core Strategy, including policies to protect the environment, hold examination in 2009 and adopt within 2009/10	Essential target if policies to achieve many corporate priorities are to be reserved and reinforced
PGT03 Achieve Government set targets for the determination of planning applications	To avoid significant consequences of not achieving specific targets (NI157)
<u>8.3 Improving Transport and Traffic Management</u>	Comments
PGT04 Complete the parking survey in Lymington and produce a report on findings	Will assist understanding and options for the alleviation of town's parking problems
PGT05 Introduce new technology to give motorists the option of paying for parking by phone and investigate possibility for online payments for the same purpose	Enhanced service for customers
<u>8.4 Increasing Local Distinctiveness</u>	Comments
PGT06 Produce additional guidance to assist Planning Development Control Committee to assess local distinctiveness and progress detailed studies in at least two towns to identify key features of local distinctiveness	Will benefit all decision making and form a basis for more detailed local studies to be produced on a phased basis