

UNDERTAKING A GREEN AUDIT OF NEW FOREST DISTRICT COUNCIL – SCOPING PAPER

1. INTRODUCTION

- 1.1 At the Council meeting in October a motion was made by Cllr Steve Shepherd which read “That this Council resolves to undertake a comprehensive green audit to begin within the next 6 months and to cover all aspects of the Council’s operation and a review of Council policy aimed at improving the performance of the authority in terms of protecting the environment“.
- 1.2 As the Leader of the Council had in any event earlier asked Corporate Management Team for a similar report to be prepared, that motion was referred to the Environment Review Panel who considered a report at its meeting held on 18 January.
- 1.3 The report set out the potential scope of the audit and that is now used as the basis for this report to Cabinet.
- 1.4 It also refers to the work carried out in connection with an audit of the use of Natural Resources which will contribute to an overall green audit.
- 1.5 This report also includes the motion made at Council in December by Cllr Mrs Brenda Smith relating to financial provision for enabling the Council to address any urgent issues relating to Climate Change.

2. WHAT IS A “GREEN AUDIT”?

- 2.1 There is no statutory definition to work to. A Green Audit will establish the facts upon which actions can then be based. It is clearly aimed at identifying New Forest District Council’s impact on the environment.
- 2.2 The Council already undertakes a number of initiatives focussed on addressing environmental challenge for example energy conservation, a green purchasing plan and a range of waste recycling schemes. A Green Audit will be a natural progression from these.
- 2.3 This can best be focused at both operational and strategic levels.
- 2.4 To identify every impact on the environment in any detail would be a massive undertaking. To make it manageable and to help focus on what is important it is suggested that for the purposes of this work “protection of or impact on the environment” should be expressed as a combination of:
 - The use of non renewable resources; and
 - Pollution of the environment

- 2.5 A key outcome is an improvement plan. Ideas for improving performance need to be generated as part of this work ie reducing negative impacts on the environment.

3. THE COUNCIL'S ROLES

- 3.1 In determining the scope of what is meant by "all aspects of the Council's operation" it should be remembered that the Council has two broad roles:
- To provide or enable services to be provided
 - To be the community leader for its area
- 3.2 In scoping terms therefore it needs to be established whether the parameters of the audit are limited to the service provider role or whether the audit should pick up aspects of the community leadership role.
- 3.3 The review panel considered two options for the audit.

4. AN AUDIT FOCUSED ON THE COUNCIL'S SERVICE STRUCTURE

- 4.1 Set out at **Appendix 1** is an approach that is geared to focusing an audit on the Council's services and supporting strategies. ***This is not recommended by either the officers or the review panel.***
- 4.2 The case for such an approach is that it is easier to manage through the service plan structure and should provide a quicker completion of the audit. Its downside is that there is a danger that it will concentrate too much on the detail of all NFDC inputs rather than community outcomes and may miss some potential opportunities for improvement in the longer term.

5. AN AUDIT FOCUSED ON THE MAJOR ISSUES

- 5.1 If members are keen to gear the audit towards those issues that have the biggest environmental impact and include relevant aspects of the community leadership role then a different approach might be more appropriate. To help develop that further let us consider in broad terms how such an audit might be structured. The audit could look at for example:

The way we operate our offices and other buildings – what would it take to reduce our electricity, gas and water consumption?

The way we operate our vehicles – how can we reduce the amount of non renewable fuel being used by, and pollution arising from, our transport fleet and influence our employees and members to travel in a more sustainable way?

The way we operate our services – what impact can we have on the amount of paper and other related materials being used and the level of re-use and recycling that takes place within the office?

The way we procure our goods and services – how can we ensure decisions on the use of goods and service provision minimise negative impacts on the environment?

The way communities are developed – will there ever be the day when all houses in the District are built in an eco friendly way eg allowing rainwater and the power of the sun (heat and power) and the wind to be captured and used, and using timber frames, carcinogen-free coatings and locally sourced materials? If yes, why not now? Are planning policies geared sufficiently to minimising any damage to the environment?

The way households are run – how can we encourage people to reduce the amount of energy wasted and the levels of Co2 emissions from their homes?

The way communities are run – does traffic management make a big enough contribution? Is cleanliness of the street scene and public space an issue? Is there the potential to use less non renewable energy and materials in the street scene?

The way we work with businesses – are we doing enough to work with businesses to reduce the amount of inappropriate packaging produced and encourage the re-use and recycling of commercial materials?

The way we understand and plan for the impact of Climate Change – do our plans for the future adequately take into account the potential impact of Climate Change?

- 5.2 An audit based on this approach is set out at **Appendix 2** which includes a review of all relevant strategies and the main links each area has with individual services, portfolios and review panels. ***This is the favoured approach by both officers and the review panel.***
- 5.3 A timetable for the audit is required using prioritisation through a combination of urgency/importance and opportunity presented by other developments. There are two examples of this latter aspect. The first is the work currently being undertaken with the Energy Saving Trust on the operation of the transport fleet. This has been extended for the purposes of the early development work to include employee and member travel. The second is the work currently being done on the Local Development Core Strategy and the Sustainability Appraisal that goes alongside it. The two areas of the way we operate our vehicles and the way communities are developed are therefore shown as the initial two items in the recommended overall programme. Relevant timing issues are included in Appendix 2.
- 5.4 The case for this approach is that it concentrates on issues that offer the potential for greatest environmental improvement, covering where the Council directly provides services and where it works as an influencer in its community leadership role. Such an approach can build on existing work and use existing groups where they exist eg Asset Management Group, Air Quality/Transport Fleet Group etc. Its downside is potentially slightly more resource required (time and effort) including the need for greater co-ordination.

6. POTENTIAL PROCESS

- 6.1 Whichever approach is favoured there will need to be two key elements:
- inputs from relevant services and groups
 - an environmental challenge
- 6.2 The challenge element could be achieved by a group of officers and members who have expertise in, or passion for, the subject. This could be supplemented with an external input either from another local authority on a reciprocal basis or by a paid or unpaid consultant.
- 6.3 The group could meet to consider the inputs received and then work with the relevant services and groups to identify potential improvement activity and resource implications.
- 6.4 This Environmental Challenge Group membership should be flexible to reflect individuals' interests and expertise to contribute to specific topics.
- 6.5 This approach ties in well with the proposal to tackle the project in manageable pieces over a period of time.
- 6.6 As already stated preparatory work has started on the two areas recommended by officers for commencement before the elections in May. The main work could start once Cabinet agrees the scope of the audit. Alternatively Cabinet could decide that the next 6 months is used to secure the service/group inputs into the process with the Environmental Challenge Group starting its work in June/July.
- 6.7 Completion of the overall Green Audit could be achieved by the end of 2008 but the recommended programme provides an interim target to complete particular themes by 31 March 2008. Importantly it should provide useful input into the Expenditure Plan process in 2007 and 2008 as different areas go through the Environmental Challenge process.
- 6.8 The Environment Portfolio currently has the responsibility for "leading and co-ordinating action on sustainability issues". As such, that role of the Environment Portfolio Holder and that of the Environment Review Panel will need to be built in to the process. This might best be achieved by the audit being managed by a Project Board which includes the Environment Portfolio Holder. The Board would manage and monitor progress across the audit and receive each improvement plan coming forward. Relevant portfolio holders will also need to agree their own elements of such plans. The Environment Review Panel can then work with other relevant panels to challenge the process and final outcomes.
- 6.9 This approach is presented at the end of Appendix 2.

7. AUDIT OF NATURAL RESOURCES

- 7.1 Attached for information/discussion at **Appendix 3** is a summary assessment of natural resources covered in an NRI audit undertaken last year. This will need to be updated as part of the green audit. A full copy of the NRI audit is available on ForestNet under

8 MOTION FROM COUNCILLOR BRENDA SMITH

- 8.1 At the Council meeting in December a motion was moved by Cllr Brenda Smith as follows: this Council urges the Cabinet to agree an appropriate sum in the budget for 2007/08 to allow the Council to address any urgent issues relating to Climate Change.
- 8.2 It was agreed at Cabinet in February that the issue could best be considered alongside consideration of the Green Audit.
- 8.3 The motion is targeted at unforeseen occurrences that might happen for which no provision has been made eg flooding, drought, people's health.
- 8.4 The Green Audit will in 8 of the 9 themes provide the basis for how this Council can mitigate the effects of Climate Change. The ninth area is about planning for climate change. All of these will provide valuable inputs to influence thinking on policy, strategy and resource allocation in 2007/08 and future years.
- 8.5 Where this report can help is to provide information on the impacts of Climate Change. As part of the presentation made at Environmental Review Panel the following forecasts for the New Forest in the 2050's were presented.
- Annual temperatures will rise by between 1 & 3 degrees C on average
 - Rain in the summer months will decrease by between 10 - 30%
 - Rain in the winter months will increase between 10 -22%
 - Average sea levels will rise 30 -50cm but high tides and storm surges will affect actual levels
 - Other changes will take place relating to soil moisture content, wind speeds and frequency of storms
- 8.6 Cabinet will need to consider whether the risks for 2007/08 warrant a specific budget allocation.

9. ENVIRONMENTAL IMPLICATIONS

- 9.1 The potential for positive environmental implications arising from this audit is significant.
- 9.2 It provides the first comprehensive approach to identifying environmental improvements across the whole range of the Council's operation.
- 9.3 Implementation of the improvements will be the challenge. To maximise the environmental benefits coming out of the work, "cost" will need to be viewed not only from a financial perspective but also from an environmental perspective.
- 9.4 Options for improvement should attempt to quantify the benefit from each, in terms of the reduction of pollutants and/or the reduction in the use of non-renewable resources.

10. FINANCIAL IMPLICATIONS

- 10.1 There may be some costs if external challenge (other than from another local authority) is included in the process. There will be no other direct costs other than time in carrying out this audit.
- 10.2 It is suggested that any draft improvement plan produced shows potential actions as either no cost/low cost or where moderate/significant resources would be needed.
- 10.3 The draft improvement plan might also identify potential financial savings as part of this review as energy savings often result in financial savings over a period of time.

11. EQUALITY AND DIVERSITY IMPLICATIONS

- 11.1 All Equality and Diversity issues will be considered at each stage throughout the process.

12. AREAS FOR DECISION

- 12.1 The following decisions are needed before embarking on the audit:
- Is it to be focused on just Council services (Appendix 1) or should it be focused on the major issues impacting on the environment (Appendix 2)?
 - Is the working definition of “impact on the environment” agreed as “the use of non renewable resources and pollution of the environment”?
 - Which areas of review should be prioritised bearing in mind related opportunities and links to the expenditure planning process?
 - Should the evidence gathering stage be geared up to May with the Environmental Challenge element taking place June onwards?
 - How do members wish to be involved in the audit?
 - How can the “leading and co-ordinating action on sustainability issues” role of the Environment Portfolio be best recognised in the process?

13. CONCLUSION

- 13.1 The audit provides a tremendous opportunity to generate improvement in the Council’s performance on an issue that is both topical and significant.
- 13.2 The impact of mankind on Climate Change now has broad recognition and everyone, including local authorities, has opportunities to make a difference for the benefit of both present and future generations.
- 13.3 The audit fits well with the review of the Corporate Plan which will be taking place over the next few months and should place the Council in a good position to respond to the challenges to be set out in the future Climate Change Bill.
- 13.4 The significance of the Green Audit is such that it should be considered as one the Council’s key targets for 2007/08.

14. ENVIRONMENT REVIEW PANEL COMMENTS

- 14.1 The review panel agreed with the recommendations as set out below except for wishing to promote in the programme the way we operate our offices and other buildings to commence prior to May. The recommended programme reflects a practical approach to make progress on two specific themes that tie in with existing initiatives. The survey contained within the recommendation will pick up all themes as a way of enabling all current members to input into the overall audit.
- 14.2 The panel recognised the need to link the work with the Council's partners and regional and Hampshire forums wherever possible. This will be done through the Local Strategic Partnership and other means.

15. PORTFOLIO HOLDER COMMENTS

- 15.1 The Policy and Resources Portfolio Holder and the Environment Portfolio Holder support the recommendations and comment that as a Council we recognise our responsibility for ensuring that not only our own impact on the environment is reduced and minimised wherever reasonably possible but that we should support, encourage and advise the wider community to enable them to reduce the impact coming from this District as a whole. The Green Audit is a significant project which will only be worthwhile if improvements are implemented. There are many potential gains from us all being better informed – that should help us all make the right decisions about how we use natural resources and how to reduce consequent pollution. We haven't asked for Climate Change but mankind has caused it. We are the generation that has the responsibility to try to mitigate the effects as well as plan for the future and that is a challenge we need to prepare ourselves for.

16. RECOMMENDATIONS

- a) That a Green Audit be undertaken using Appendix 2 (which includes the working definition of "impact on the environment") as a basis for the work;
- b) That the Leader of the Council and the Environment Portfolio Holder, together with officers, form a working group to agree the constitution and terms of reference for a Green Audit Project Board together with an Environmental Challenge Group(s) to work with services and other groups;
- c) That the following programme be agreed:

For pre May 2007 commence work on the way:

- we operate our vehicles
- communities are developed

For the remainder of 2007/08 complete the above two themes as well as the way:

- we operate our offices & other buildings
- we operate our services
- we procure our goods & services

Complete by 31 December 2008 the way:

- households are run
- communities are run
- we work with businesses
- we understand and plan for the impact of Climate Change

- d) That all Members of the Council be invited to complete an e-survey prior to the elections in May;
- e) That completion of the first five parts of the Green Audit be identified as one of the Council's key targets for 2007/08;
- f) That Cabinet determine whether a budget provision for addressing any urgent issues arising from Climate Change is required; and
- g) That an officer be designated as the key contact point on the "green" environmental agenda to improve focus on this issue.

For further information please contact:

Keith Smith
Head of Performance & Strategic Development
Tel 023 8028 5551
E mail Keith Smith at NFDC

APPENDIX 1

GREEN AUDIT OF COUNCIL SERVICES

Service/Relevant Strategy (NFDC inputs)	Use of Non Renewable Resources – Current impact	Use of Non Renewable Resources – Ideas for Improvement	Pollution – Current Impact	Pollution – Ideas for improvement
Community Safety/CS Strategy				
Customer Services/SP				
Financial Services/ Procurement Strategy/Medium Term Financial Strategy/Expenditure Plan Guidelines				
Human Resources/HR Strategy/Training & Dev Scheme/PDI				
ICT Services/ICT Strategy				
Legal & Democratic Services				
Performance & Strategic Development/Community Strategy/Corporate Plan/Performance Plan/Service planning Guidelines/Equalities Schemes				
Public Relations/Communications Strategy				
Tax & Benefits				
Economic Development/Econ Dev Strategy				
Planning/LDF				
Commercial Services/Waste Management Strategy				
Environmental Health/Air Quality/Contaminated Land				
Health & Safety				
Licensing/PH & Taxis/Liquor Licensing/Pub Ent				
Health Policy/Health Strategy				
Housing/Housing Strategies - various				
Leisure/Leisure Service Plan				

GREEN AUDIT BASED ON THEMES

Key – Potential Benefits

1 = Reducing the use of non renewable resources

2 = Reducing pollution

3 = Some medium to longer term financial savings for NFDC/its council tax payers

4 = Some medium to longer term financial savings to the community

Theme The way:	Focus on	Potential Main Benefits	Timing issues	Strategy challenge	Lead Portfolio(s), review panel(s)	Key corporate group, main services	Environmental Challenge Team nominations
We operate our offices & other buildings	Reducing consumption of non renewable electricity, gas & water	1, 2 & 3	Input into expenditure planning process 07 & / or 08	Asset Management EMAS Corporate Plan Attitude/awareness survey	Finance & Efficiency Corporate Overview Panel	Asset Management Group Property services/site managers, all services	Cllrs: Officers:
We operate our vehicles	Reducing consumption of non renewable fuel and pollution arising from our vehicles transport fleet employee travel member travel	1, 2 & 3	As above plus opportunity to work with Energy Saving Trust in 2007	Transport management Employee/member schemes Corporate Plan Attitude/awareness survey	Environment Environment and Housing, Health & Social Inclusion Review Panels	Transport Fleet/Air Quality Group Commercial Services Environmental Health IT Services Democratic Services Human Resources	Cllrs: Officers: External: Energy Savings Trust
Theme The way:	Focus on	Potential Main Benefits	Timing issues	Strategy challenge	Lead Portfolio(s), review panel(s)	Key corporate group, main services	Environmental Challenge Team nominations
We operate our services	Reducing use of paper and	1, 2 & 3	Less tied to expenditure	Recycling performance	Environment	Recycling Purchasing	Cllrs:

	other related non renewable resources & increasing the level of re use of such material and then recycling		planning timetable	all service plans Corporate Plan Attitude/awareness survey	Environment Review Panel	Site Managers IT Services	Officers:
We procure our goods & services	The role of procurement in helping to reduce the Council's environmental impact	1, 2 & 4	Link with recent development of Procurement Strategy - early challenge possible.	Procurement Strategy Corporate Plan	Finance & Efficiency Corporate Overview Panel	Procurement Group Audit Section Legal Services Purchasing	Cllrs: Officers:

Theme The way:	Focus on	Potential Main Benefits	Timing issues	Strategy challenge	Lead Portfolio(s), review panel(s)	Key corporate group, main services	Environmental Challenge Team nominations
Communities are developed	The role of planning and building regulations in developing communities in a way that minimises impact on the environment through the use of planning decisions and policies including those relating to the use of renewable resources, rainwater capture, solar panels & heating, wind turbines, timber frames, carcinogenic-free coatings and locally sourced materials	1, 2 & 4	Significant tie in with current work being done to develop LDF Core Strategy in line with review of community strategy. Recommend 2007 target for completion.	Housing strategies Local Development Framework Community Strategy Corporate Plan National targets	Economy & Planning Housing Economy & Planning and Health Housing & Social Inclusion Review Panels	Planning – Forward Planning, Development Control & Building Inspectors Housing - Strategic	Cllrs: Officers:

Theme The way:	Focus on	Potential Main Benefits	Timing issues	Strategy challenge	Lead Portfolio(s), review panel(s)	Key corporate group, main services	Environmental Challenge Team nominations
Households are run	The role of waste management, recycling & composting and HECA and other work in reducing energy wastage & CO2 emissions in housing	1, 2 & 4	Input into expenditure planning process 07 and/or 08	Waste Management Strategy Recycling scheme HECA Community Strategy Corporate Plan Citizens Panel survey	Environment Environment Review Panel	Commercial Services HECA Officer	Cllrs: Officers:
Communities are run	The role of traffic management, clean streets and public space and the use of non renewable energy & resources in the street scene	1, 2 & 3	As above	Traffic Management Strategy Street cleaning policies Community Strategy Corporate Plan	Economy & Planning Environment Economy & Planning and Environment Review Panels	Traffic Management, Commercial Services	Cllrs: Officers:

Theme The way:	Focus on	Potential Main Benefits	Timing issues	Strategy challenge	Lead Portfolio(s), review panel(s)	Key corporate group, main services	Environmental Challenge Team nominations
We work with businesses	The role of commercial waste management & recycling, reducing inappropriate packaging, including the use of plastic	1, 2 & 4	Input into expenditure planning process 07 and/or 08	Economic Development Strategy Waste Management Strategy Corporate Plan Community Strategy	Economy & Planning Environment Economy & Planning and Environment Review Panels	Economic Development Commercial Services – Waste Management & Recycling	Cllrs: Officers:
We understand and plan for the impact of Climate Change	Our plans for the future bearing in mind the knowledge we have today.	1, 2, 3 & 4	Recommend this becomes a key priority with 2007 being a training/ awareness-raising/research year with 2008 bringing together the results of the overall audit to establish this Council's response to the challenge of Climate Change.	Community Strategy Corporate Plan Local Development Framework Climate Change Strategy (to be developed)	Policy & Resources, Environment Health & Social Inclusion Corporate Overview, Environment and Housing Health & Social Inclusion Review Panels	Performance & Strategic Development, Forward Planning, Environmental Health – Pollution Property Services/Energy Management, Coast Protection	Cllrs: Officers:

Green Audit Project Board

The way we operate our vehicles	The way communities are developed	The way we operate our offices and other buildings	The way we operate our services	The way we procure our goods and services	The way households are run	The way communities are run	The way we work with businesses	The way we understand and plan for the impact of climate change
Lead Portfolios: Environment	Lead Portfolios: Economy & Planning, Housing	Lead Portfolios: Finance & Efficiency	Lead Portfolios: Environment	Lead Portfolios: Finance & Efficiency	Lead Portfolios: Environment	Lead Portfolios: Economy & Planning, Environment	Lead Portfolios: Economy & Planning, Environment	Lead Portfolios: Policy & Resources, Environment, Health & Social Inclusion
Review Panels: Environment, Housing, Health & Social Inclusion	Review Panels: Economy & Planning, Health, Housing & Social Inclusion	Review Panels: Corporate Overview	Review Panels: Environment	Review Panels: Corporate Overview	Review Panels: Environment	Review Panels: Economy & Planning, Environment	Review Panels: Economy & Planning, Environment	Review Panels: Corporate Overview, Environment, Housing, Health & Social Inclusion
Project lead:	Project lead:	Project lead:	Project lead:	Project lead:	Project lead:	Project lead:	Project lead:	Project lead:

SUMMARY ASSESSMENT OF NATURAL RESOURCES AUDIT – As at June 2005

APPENDIX 3

Natural Resources Topic	NFDC's Current Performance ↑ → ↓	District's Current Performance ↑ → ↓	Potential for Improvement		Potential Improvement Activity		Level of Impact of new initiative H M L	Priority for Action H M L
			Existing resources	Additional resources	Existing resources	Additional resources		
Air Quality	↑	? but not improving	Low but recent Air Quality Management Areas should result in improved air quality	Low	None	None	N/A	N/A
Biodiversity	→	?	Low	High	None	Appoint ecologist or equivalent	H	M/H
Energy – non domestic	↑	?	Low	High	Replace existing equipment with more efficient alternatives	Quicker rate of transfer to the use of renewable energy	H	M
Energy - domestic	↑	↑	Low	Medium	Promotional activities to better channel Government funding to residents	More demonstration projects of renewable energy. Incentives to improve awareness and encourage behavioural change	H	M
Minerals	N/A consultee only	Important source of sand/gravel for Hants	N/A	N/A	N/A	N/A	N/A	N/A

Natural Resources Topic	NFDC's Current Performance			District's Current Performance		Potential for Improvement		Potential Improvement Activity		Level of Impact of new initiative H M L	Priority for Action H M L	
	↑	→	↓	↑	→	↓	Existing resources	Additional resources	Existing resources			Additional resources
Soil – Use of Contaminated Land	?			?			?	?	?	?	?	
	↑			?			Low	Medium	Strengthen link with planning on Brownfield sites developments	Speed up site inspection programme	M - Better identification of priorities	M
Water Quality (bathing & private)	Bathing - ?	Private →		→ but Bathing excellent			Low	Low	Low	?	L	L
Waste	↑			→			Limited	Extensive.	Efficiency improvements. Promotional activities.	Bulk bins for flats. Possible new collection system.	H	H
Sustainable Design a) building design b) general	↑ (a) ? (b)			→ (a) ? (b)			(a) Low (b) Medium	(a) Low (b) ?	Influence new planning policies	?	M	M
Business Practice	?			No information available			Limited	Information can be provided, but no guarantee, probably expectation of only limited, take-up	Some potential to act as a conduit in terms of information and resources available to business	Could be enhanced with additional resource	L	L
Procurement	→			?			Limited	Moderate	Greater promotion of Green Purchasing Plan	Greater emphasis on green procurement in decisions	L-H but depends on change of emphasis	As previous column
Consumption	?			?			?	?	?	?	?	?

Natural Resources Topic	NFDC's Current Performance ↑ → ↓	District's Current Performance ↑ → ↓	Potential for Improvement		Potential Improvement Activity		Level of Impact of new initiative H M L	Priority for Action H M L
			Existing resources	Additional resources	Existing resources	Additional resources		
Waste Water	Main activity now done by Southern Water	?	None	Only by Southern Water	None	Sewer flooding could be dealt with quicker by Southern Water		
Waste Electrical & Electronic Equipment (WEEE)	→	→	Limited	Moderate.	Changes to Special Collection service.	WEEE recycling banks. Household collections	H	H
Wood	→	↑	Limited	Limited	Promotional activities.	Changes to Special Collection service.	L	L
Chemicals & Hazardous Waste	↑	↑	Limited	Extensive.	Implement Hazardous Waste Regulations.	Hazardous Waste collection service.	H	M
Metals	→	→	Limited	Extensive.	Promotional activities.	Promotional activities. Foil banks.	M	M
Paper Waste	↓	→	Limited	Extensive.	Promotional activities.	More recycling points. Tetra-pack recycling.	M	M
Plastics	→	↑	Limited	Extensive.	Promotional activities.	Recycling of more polymer types.	H	H
Garden Waste	↑	↑	Moderate.	Moderate.	New garden waste collection scheme.	Extend garden waste collection scheme.	H	H

Natural Resources Topic	NFDC's Current Performance			District's Current Performance		Potential for Improvement		Potential Improvement Activity		Level of Impact of new initiative H M L	Priority for Action H M L	
	↑	→	↓	↑	→	↓	Existing resources	Additional resources	Existing resources			Additional resources
Bio Waste		↑			→		Some potential.	Extensive.	Home composting scheme.	Separate biowaste collections.	M	L
End of Life Vehicles		↑			↑		Moderate	Moderate	Free collection of end of life vehicles.	Continue free collections of ELVs.	H	H
Abandoned Vehicles	↑			↑			Moderate	Extensive.	Efficiency improvements. Promotional activities.	Implementation of Clean Neighbourhoods Bill. County wide fast removals scheme	H	H
Construction Waste		→			↑		Limited	Extensive.	Skip busters. Promotional activities.	Partnership working with Building Control.	M	M
Agricultural Waste		→			↑		Limited	Extensive.	Changes to legislation.	Agricultural plastics. Hazardous waste. On farm composting.	M	M
Glass		→			↓		Limited	Extensive.	Promotional activities. More bottle bank sites.	Glass collection scheme.	M	M
Clinical Waste		↓			→		Limited	Limited	Review commercial collections.	Discontinue commercial collections.	L	L